



December 12, 2024

To the attention of:
Dr. Pankaj A. Tiwari
Professor Karthik P
Saint Francis College, Koramangala,
Bangalore Rural, Karnataka, India

Dear Esteemed Professors,

I thank you both for inviting me to speak at your very exciting and applicable Faculty Development Programme, "Driving Innovation for Sustainable Urban Growth: Smart Cities, Mobility, Logistics and Start-up Ecosystems." The week-long seminar offered strong enrichment for St. Francis College's faculty and guests.

Each day of the event offered deep-dive information and insights into a topic on which all nations are currently focusing. The week's agenda was extremely thorough. Each speaker's topic fit very well into your overall agenda to cover the entire spectrum of sustainable urban growth.

I was delighted that the attendance numbers for the full session where I presented "Public-Private Partnerships: Vendor Management Business Models" were very robust. The engagement was strong all the way to the end. I only wish we could have had a longer Q&A period. I am very happy to remain available for any additional questions the attendees may have.

Once again, I am delighted to have participated in a programme so well organized and informative.

I wish you all best wishes for the end of 2024 and a wonderful 2025!

Sincerely,
Monica M. Smith
CEO, Tradewinds Career Consulting

A handwritten signature in black ink, appearing to read 'Monica M. Smith', with a long, sweeping horizontal line extending to the right.